

financial wellness program for employees

Financial Wellness Programs for Employees: A Comprehensive Guide

Are you noticing a dip in employee morale and productivity? Are absenteeism rates creeping up, and are you seeing a general lack of engagement? The answer might surprise you: it could be financial stress. A significant number of employees struggle with financial anxieties, impacting their well-being and, consequently, their work performance. This comprehensive guide explores the vital role of financial wellness programs for employees, outlining their benefits, implementation strategies, and key components for creating a truly effective program. We'll delve into practical advice, addressing common questions and concerns, ensuring you have all the information you need to improve your employee's financial health and boost your company's bottom line.

Why Invest in a Financial Wellness Program for Employees?

Beyond the obvious ethical considerations of supporting your workforce, implementing a robust financial wellness program for employees offers tangible benefits for your business. Consider these key advantages:

Increased Productivity and Engagement: Employees facing financial stress are often distracted, less focused, and less productive. A financial wellness program can alleviate this burden, leading to improved concentration and engagement at work.

Reduced Absenteeism and Turnover: Financial worries can manifest as health problems and increased absenteeism. By addressing these concerns proactively, you can create a healthier, more stable workforce with lower turnover rates.

Enhanced Employee Loyalty and Morale: Demonstrating care for your employees' well-being fosters loyalty and strengthens the employer-employee relationship. A financial wellness program shows you're invested in their success, both professionally and personally.

Improved Company Reputation: A strong commitment to employee well-being attracts top talent and enhances your company's reputation as an employer of choice. This can be a significant competitive advantage in today's tight job market.

Cost Savings in the Long Run: While there's an upfront investment, the long-term cost savings from reduced absenteeism, turnover, and healthcare expenses often outweigh the initial expenditure.

Key Components of a Successful Financial Wellness Program

A truly impactful financial wellness program for employees goes beyond simply offering financial advice. It requires a multi-faceted approach:

Financial Education Workshops: Offer workshops covering topics like budgeting, saving, debt

management, investing, and retirement planning. Use interactive sessions, real-world examples, and qualified financial professionals to maximize engagement and knowledge retention.

Personalized Financial Counseling: Provide access to one-on-one counseling with certified financial advisors. This personalized approach allows employees to address their specific financial challenges and develop tailored solutions.

Online Resources and Tools: Offer access to online resources, such as budgeting apps, calculators, and educational materials. This provides readily available support and empowers employees to manage their finances independently.

Debt Management Programs: Help employees develop strategies for managing and reducing debt, such as debt consolidation or credit counseling. This can significantly alleviate financial stress and improve their overall financial health.

Retirement Planning Assistance: Offer guidance and support with retirement planning, including assistance with 401(k) contributions and investment strategies. This ensures employees are adequately prepared for their financial future.

Mental Wellness Integration: Financial stress often intertwines with mental health. Integrating mental health resources and stress management techniques into your program creates a holistic approach to employee well-being.

Implementing Your Financial Wellness Program: A Step-by-Step Guide

1. **Needs Assessment:** Conduct a survey or focus group to understand your employees' financial needs and concerns. This data will inform the design and content of your program.
1. **Program Design:** Based on your needs assessment, develop a comprehensive program incorporating the key components discussed earlier.
1. **Vendor Selection (Optional):** Consider partnering with a financial wellness provider to handle program implementation, administration, and ongoing support.
1. **Communication and Promotion:** Effectively communicate the program's benefits and how employees can access resources. Use multiple channels, including email, intranet, and company newsletters.

1. Program Launch and Evaluation: Launch the program and gather feedback regularly to assess its effectiveness and make necessary adjustments. Track key metrics, such as employee participation rates and improvements in financial literacy.

Measuring the Success of Your Financial Wellness Program

Tracking the effectiveness of your financial wellness program for employees is crucial. Consider these key metrics:

Participation rates: Monitor how many employees are actively participating in the program's various components.

Employee feedback: Gather feedback through surveys, focus groups, and individual assessments to understand the program's impact and areas for improvement.

Reduction in absenteeism and turnover: Analyze changes in absenteeism and employee turnover rates to assess the program's influence on workplace stability.

Improved employee engagement scores: Measure changes in employee engagement scores through surveys and other engagement metrics.

Cost savings: Track potential cost savings related to reduced healthcare expenses, absenteeism, and turnover.

Conclusion

Investing in a comprehensive financial wellness program for employees is a strategic decision that offers significant returns. By addressing the financial anxieties of your workforce, you create a more productive, engaged, and loyal team, ultimately benefiting your company's bottom line and fostering a positive work environment. Remember, a successful program requires careful planning, ongoing evaluation, and a genuine commitment to supporting your employees' financial well-being.

FAQs

1. How much does a financial wellness program cost? The cost varies depending on the program's scope and whether you use an external provider. Budget realistically, considering the potential ROI.
1. How do I encourage employee participation? Promote the program actively, highlighting its benefits and offering incentives, such as rewards for participation or completion of certain modules.

1. What if my company is small and doesn't have a large budget? Even small businesses can implement effective programs by focusing on key areas like educational workshops and online resources.

1. What kind of data privacy measures should I take? Ensure compliance with all relevant data privacy regulations and employ secure data handling practices to protect employee information.

1. How often should I review and update the program? Regularly review your program (at least annually) to ensure it remains relevant, effective, and addresses the evolving financial needs of your employees.

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worthwhile text for graduate and advanced undergraduate courses in economics, family and consumer studies, and related fields.

financial wellness program for employees: The Financial Wellness Mandate Daniel R. Bryant, 2021-04-11 American workers are struggling financially. They face crippling student loan debt, a revolving door of credit card debt, rising housing expenses, and skyrocketing medical expenses. And more and more, employees looking to employers to help them solve this massive problem. This gives employers today an unprecedented opportunity. Employers who take the time to understand the financial obstacles faced by employees and understand the most important trends shaping workplace benefits, are the ones who will win the war for talent and improve financial outcomes for both workers and business. In *The Financial Wellness Mandate*, seasoned financial and workplace benefits expert Daniel explains how workplace benefits have evolved, details the big four obstacles standing between employees and financial wellness, and shares his unique take on the six most important megatrends that promise to upend how employers, their advisors and benefits providers view and deliver financial wellness benefits: Shifting demographics and the changing face of the American worker The changing relationship between employer and employee from transactional to empathetic and focused on mutual outcomes The undeniable force of behavioral economics and why they matter in how employees handle money and how employers think about benefits The growth of consumerism and what it means for how employee plan and deliver workplace benefits The convergence of health care and financial care and their inseparable impact on employee financial wellness The rise of technology and data, and their impact on financial wellness benefits Daniel brings these insights together in a way no other author has yet. Employers who heed his advice and follow his clear prescription for creating a more modern benefits strategy will not only help the American worker achieve true financial wellness, they'll also position themselves to be the employer of choice for current and future generations of employees

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financial wellness program for employees: Financial Capability and Asset Building in Vulnerable Households Margaret Sherraden, Julie Birkenmaier, J. Michael Collins, 2018-03-28

Financial struggles of American families are headline news. In communities across the nation, families feel the pinch of stagnant and sometimes declining incomes. Many have not recovered from the Great Recession, when millions lost their homes and retirement savings. They are bombarded daily with vexing financial decisions: Which bills to pay? Where to cash checks? How to cover an emergency? How to improve a credit report? How to bank online? How to save for the future? Low- and moderate-income families have few places to turn for guidance on financial matters. Not many can afford to pay a financial advisor to help navigate an increasingly complex financial world. They do their best with advice from family and trusted individuals. Social workers, financial counselors, and human services professionals can help. As first responders, they assist families and help in finding financial support from public and private sources. But these professionals are too often unprepared to address the full range of financial troubles of ordinary working families. *Financial Capability and Asset Building in Vulnerable Households* prepares social workers, financial counselors, and other human service professionals for financial practice with vulnerable families. Building on more than 20 years of research, the book sets the stage with key concepts, historical antecedents, and current financial challenges of families in America. It provides knowledge and tools to assist families in pressing financial circumstances, and offers a lifespan perspective of financial capability and environmental influences on financial behaviors and actions. Furthermore, the text details practice principles and skills for direct interventions, as well as for designing financial services and policy innovations. It is an essential resource for preparing the next generation of practitioners who can enable families to achieve economic security and development.

financial wellness program for employees: The Business of Personal Finance Joseph Calandro Jr, John Hoffmire, 2022-05-15 This book is no ordinary personal finance book. It presents, in a highly accessible way, how to effectively understand and manage personal finances, avoiding debt and building for the future, and using straightforward tools and techniques developed in conjunction with business economics. Fun to read, the book leverages core corporate finance principles in a way that helps people become more financially literate in their personal lives. The premise of this book—that personal and corporate finance can and should be learned together to improve financial wellness and know-how—is considered a breakthrough. Using approaches that have been tried, tested, and proven to work with individuals and employees, the authors apply common business activities like due diligence, and tools, such as financial statement analysis, to personal finance. This connection has not been presented before, either theoretically or practically. And yet it has the power to both transform how individuals successfully manage their own finances, and, at the same time, informs and educates them in the important aspects of the financial direction of the organizations in which they work. This is a must-have book for those who are looking for a credible reference tool for how to effectively manage their own finances and for organizations seeking to assist their employees in good financial management, at every level, both in work and at home.

financial wellness program for employees: Wellbeing at Work Jim Clifton, Jim Harter, 2021-06-01 What if the next global crisis is a mental health pandemic? It is here now. One-third of Americans have shown signs of clinical anxiety or depression, and the current state of suffering globally has risen significantly. The mental health pandemic manifests everywhere, not least in your workplace. As organizations around the world face health and social crises, as well as economic uncertainty, acknowledging and improving wellbeing in your workplace is more critical than ever. Increasingly, leaders and managers must support mental health and cultivate resilience in employees — not just increase engagement and performance. Based on more than 100 million Gallup global interviews, *Wellbeing at Work* shows you how to do just that. Coauthored by Gallup's CEO and its Chief Workplace Scientist, *Wellbeing at Work* explores the five key elements of wellbeing — career, social, financial, physical and community — and how organizations can help employees and teams thrive in those elements. The book also gives leaders ideas and action items to help employees use their innate talents and strengths to thrive in each of the wellbeing elements. And *Wellbeing at*

Work introduces a metric to report a person's best possible life: Gallup Net Thriving, which will become the "other stock price" for organizations. In a world where work and life are more blended than ever, maximizing employee wellbeing takes on greater urgency. Wellbeing at Work shows leaders how to create a thriving and resilient culture. If you and your leaders don't change the world, who will? Wellbeing at Work includes a unique code to take the CliftonStrengths assessment, which reveals your top five strengths.

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financial wellness program for employees: Financial Counseling Dorothy B. Durband, Ryan H. Law, Angela K. Mazzolini, 2018-10-16 This text is a valuable new resource that we recommend for all of our professionals and are proud to incorporate as part of our AFC® certification program. With expertise representing the breadth and depth of the financial counseling profession, the content in this text provides you with a rigorous foundation of knowledge, considers critical theoretical models, and explores foundational skills of communication, self-awareness, and bias. This type of comprehensive approach aligns with our mission and vision—providing you with the foundational knowledge to meet clients where they are across the financial life-cycle and impact long-term financial capability. -Rebecca Wiggins, Executive Director, AFCPE® (Association for Financial Counseling and Planning Education®) This timely volume presents a comprehensive overview of financial counseling skills in accessible, practical detail for readers throughout the career span. Expert financial counselors, educators, and researchers refer to classic and current theories for up-to-date instruction on building long-term client competence, working with clients of diverse backgrounds, addressing problem financial behavior, and approaching sensitive topics. From these core components, readers have a choice of integrated frameworks for guiding clients in critical areas of financial decision-making. This essential work:

- Offers an introduction to financial counseling as a practice and profession
- Discusses the challenges of working in financial counseling
- Explores the elements of the client/counselor relationship
- Compares delivery systems and practice models
- Features effective tools and resources used in financial counseling
- Encourages counselor ethics, preparedness, and self-awareness

A standout in professional development references, *Financial Counseling* equips students and new professionals to better understand this demanding field, and offers seasoned veterans a robust refresher course in current best practices.

financial wellness program for employees: Financial Wellness in the Workplace Wilfred O. Hunt, 2014 In the wake of the recession, many employers have seen how financial distress reduces worker productivity, increases absenteeism, and undermines employees' health. Forward-looking employers have begun to take action, adopting creative approaches to enhance employee financial well-being. Innovative companies are leveraging technology, peer-to-peer relationships, and other promising practices to find low-cost, high-impact ways to promote financial wellness at work. This book is a resource for employers, non-profits, and others interested in promoting financial wellness programs in the workplace.

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many benefits to working with a financial pro, there are some things you should know first. Drawing on her insider's knowledge of how the financial advice profession really works, Liz Davidson shows how to judge whether an advisor is going to help or harm your savings. This no-nonsense guide covers questions such as: How should you decide if you really need an advisor? What financial moves can you make without their help? What important questions should you ask before trusting them with your money? What are the red flags you should run from? What does all their jargon really mean? Learn how to take control of your financial well-being—either with a financial advisor or without one. “This book is mandatory reading for anyone who wants a better understanding of how to manage their money.” —Mary Beth Franklin, *InvestmentNews* “Valuable tools for managing one's personal finances for maximum results.” —Publishers Weekly, starred review

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financial wellness program for employees: *Good Jobs, Bad Jobs* Arne L. Kalleberg, 2011-06-01 The economic boom of the 1990s veiled a grim reality: in addition to the growing gap between rich and poor, the gap between good and bad quality jobs was also expanding. The postwar prosperity of the mid-twentieth century had enabled millions of American workers to join the middle class, but as author Arne L. Kalleberg shows, by the 1970s this upward movement had slowed, in part due to the steady disappearance of secure, well-paying industrial jobs. Ever since, precarious employment has been on the rise—paying low wages, offering few benefits, and with virtually no long-term security. Today, the polarization between workers with higher skill levels and those with low skills and low wages is more entrenched than ever. *Good Jobs, Bad Jobs* traces this trend to large-scale transformations in the American labor market and the changing demographics of low-wage workers. Kalleberg draws on nearly four decades of survey data, as well as his own research, to evaluate trends in U.S. job quality and suggest ways to improve American labor market practices and social policies. *Good Jobs, Bad Jobs* provides an insightful analysis of how and why precarious employment is gaining ground in the labor market and the role these developments have played in the decline of the middle class. Kalleberg shows that by the 1970s, government deregulation, global competition, and the rise of the service sector gained traction, while institutional protections for workers—such as unions and minimum-wage legislation—weakens. Together, these forces marked the end of postwar security for American workers. The composition of the labor force also changed significantly; the number of dual-earner families increased, as did the share of the workforce comprised of women, non-white, and immigrant workers. Of these groups, blacks, Latinos, and immigrants remain concentrated in the most precarious and low-quality jobs, with educational attainment being the leading indicator of who will earn the highest wages and experience the most job security and highest levels of autonomy and control over their jobs and schedules. Kalleberg demonstrates, however, that building a better safety net—increasing government responsibility for worker health care and retirement, as well as strengthening unions—can go a long way toward redressing the effects of today's volatile labor market. There is every reason to expect that the growth of precarious jobs—which already make up a significant share of the American job market—will continue. *Good Jobs, Bad Jobs* deftly shows that the decline in U.S. job quality is not the result of fluctuations in the business cycle, but rather the result of economic restructuring and the disappearance of institutional protections for workers. Only government, employers and labor working together on long-term strategies—including an expanded safety net, strengthened legal protections, and better training opportunities—can help reverse this trend. A Volume in the American Sociological Association's Rose Series in Sociology.

financial wellness program for employees: *The Financial Diaries* Jonathan Morduch, Rachel Schneider, 2017-04-04 Drawing on the groundbreaking U.S. Financial Diaries project

(<http://www.usfinancialdiaries.org/>), which follows the lives of 235 low- and middle-income families as they navigate through a year, the authors challenge popular assumptions about how Americans earn, spend, borrow, and save-- and they identify the true causes of distress and inequality for many working Americans.

financial wellness program for employees: *Next-Generation Wellness at Work* Stephenie Overman, 2009-09-15 Fact: Wellness programs benefit the bottom line. Motorola, for example, found that each dollar invested in wellness benefits returned \$3.93 in health and disability cost savings. *Next-Generation Wellness at Work* tells how to get in on the action. A nuts-and-bolts, how-to guide for managers, it delivers the latest thinking on how to take full advantage of the benefits that wellness programs can offer both employees and companies. And the effort couldn't be more important. With the soaring cost of medical care and the increase in obesity and lifestyle-related illnesses, there is growing recognition that companies must build a culture of health and enable employees to become better guardians of their own well being. This book illustrates, in detail, exactly how to accomplish those goals. Good health saves in ways that go beyond smaller insurance premiums. It also has a direct relationship with employee productivity, making wellness a matter of high-level strategy. However, many workplace wellness programs are not as effective as they could be. They are not comprehensive, not long-term, and not marketed to the people who could benefit most. Wellness expert Stephenie Overman helps managers take practical steps to overcome these deficiencies and build successful workplace wellness programs that result in tangible, bottom-line benefits for organizations. And the book starts from the ground up, first by explaining how to take a company's temperature, get management buy-in, and design a program that fits a company's unique needs and situation. Building a program is one thing, but will they come? That's where Overman's expertise is essential: She shows how to motivate workers to take advantage of the program and reap its many benefits. And she explains how to partner with local health providers and integrate methods to promote psychological well being, two key ingredients for success. Not many corporate programs benefit both employees and the company equally, but a well-planned wellness initiative will boost the health and productivity of employees, leading to a happier—and more competitive—workplace.

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financial wellness program for employees: **Building a Resilient Workforce** Institute of Medicine, Board on Health Sciences Policy, Planning Committee on Workforce Resiliency Programs, 2012-07-18 Every job can lead to stress. How people cope with that stress can be influenced by many factors. The Department of Homeland Security (DHS) employs a diverse staff that includes emergency responders, border patrol agents, federal air marshals, and policy analysts. These employees may be exposed to traumatic situations and disturbing information as part of their jobs. DHS is concerned that long-term exposure to stressors may reduce individual resilience, negatively affect employees' well-being, and deteriorate the department's level of operation readiness. To explore DHS workforce resilience, the Institute of Medicine hosted two workshops in September and November 2011. The September workshop focused on DHS's operational and law enforcement personnel, while the November workshop concentrated on DHS policy and program personnel with

top secret security clearances. The workshop brought together an array of experts from various fields including resilience research, occupation health psychology, and emergency response. Building a Resilient Workforce: Opportunities for the Department of Homeland Security: Workshop Summary: Defines workforce resilience and its benefits such as increased operational readiness and long-term cost savings for the specified population; Identifies work-related stressors faced by DHS workers, and gaps in current services and programs; Prioritizes key areas of concern; and Identifies innovative and effective worker resilience programs that could potentially serve as models for relevant components of the DHS workforce. The report presents highlights from more than 20 hours of presentations and discussions from the two workshops, as well as the agendas and a complete listing of the speakers, panelists, and planning committee members.

financial wellness program for employees: The Unbanking of America Lisa Servon, 2017-01-10 Why Americans are fleeing our broken banking system: "Startling and absorbing...Required reading for fans of muckraking authors like Barbara Ehrenreich."—Publishers Weekly (starred review) What do an undocumented immigrant in the South Bronx, a high-net-worth entrepreneur, and a twentysomething graduate student have in common? All three are victims of our dysfunctional mainstream bank and credit system. Nearly half of all Americans live from paycheck to paycheck, and income volatility has doubled over the past thirty years. Banks, with their high monthly fees and overdraft charges, are gouging their lower- and middle-income customers while serving only the wealthiest Americans. Lisa Servon delivers a stunning indictment of America's banks, together with eye-opening dispatches from inside a range of banking alternatives that have sprung up to fill the void. She works as a teller at RiteCheck, a check-cashing business in the South Bronx, and as a payday lender in Oakland. She looks closely at the workings of a tanda, an informal lending club. And she delivers engaging, hopeful portraits of the entrepreneurs reacting to the unbanking of America by designing systems to creatively serve those outside the one percent. "Valuable evidence on the fragility of the personal economies of most Americans these days."—Kirkus Reviews "An intelligent plea for financial justice...[An] excellent book."—The Christian Science Monitor

financial wellness program for employees: Integrating Employee Health Institute of Medicine, Food and Nutrition Board, Committee to Assess Worksite Preventive Health Program Needs for NASA Employees, 2005-09-29 The American workforce is changing, creating new challenges for employers to provide occupational health services to meet the needs of employees. The National Aeronautics and Space Administration (NASA) workforce is highly skilled and competitive and employees frequently work under intense pressure to ensure mission success. The Office of the Chief Health and Medical Officer at NASA requested that the Institute of Medicine review its occupational health programs, assess employee awareness of and attitude toward those programs, recommend options for future worksite preventive health programs, and ways to evaluate their effectiveness. The committee's findings show that although NASA has a history of being forward-looking in designing and improving health and wellness programs, there is a need to move from a traditional occupational health model to an integrated, employee-centered program that could serve as a national model for both public and private employers to emulate and improve the health and performance of their workforces.

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Employment Globalization and the Future of Work. Globally, the contours of work and employment are changing dramatically. This handbook helps academics and practitioners make sense of the impact of these changes on individuals, groups, organizations and societies. Written in an accessible style with a helpful introduction, the retrospective and prospective nature of this volume will be an essential resource for students, teachers and policy-makers across a range of fields, from business and management, to sociology and organization studies.

financial wellness program for employees: The Four Money Bears Mac Gardner, Mac Gardner Cfp, 2015-03-15 The Four Money Bears have come together to teach young children how to manage their money. The bears show children how to Spend Cautiously, Save Diligently, Invest Wisely, and Give Generously.

financial wellness program for employees: Workplace Wellness Programs: Promoting Employee Health and Wellbeing Julian Paterson, Workplace Wellness Programs: Promoting Employee Health and Wellbeing is an essential guide for employers and HR professionals seeking to enhance the health and productivity of their workforce. This comprehensive book covers every aspect of designing, implementing, and sustaining effective wellness programs, from physical health initiatives and mental health support to financial wellness and creating a healthy work environment. With practical strategies, real-world case studies, and insights into the latest technology and trends, this book provides the tools and knowledge needed to create a thriving workplace where employees can achieve their best both personally and professionally. Whether you are starting from scratch or looking to improve existing programs, this book is your roadmap to fostering a culture of wellness and success.

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financial wellness program for employees: ACSM's Worksite Health Handbook American College of Sports Medicine, 2009-02-27 Encouraging and maintaining a healthy workforce have become key components in the challenge to reduce health care expenditures and health-related productivity losses. As companies more fully realize the impact of healthy workers on the financial health of their organization, health promotion professionals seek support to design and implement interventions that generate improvements in workers' health and business performance. The second edition of ACSM's Worksite Health Handbook: A Guide to Building Healthy and Productive Companies connects worksite health research and practice to offer health promotion professionals the information, ideas, and approaches to provide affordable, scalable, and sustainable solutions for the organizations they serve. Thoroughly updated with the latest research and expanded to better support the business case for worksite programs, the second edition of ACSM's Worksite Health Handbook includes the contributions of nearly 100 of the top researchers and practitioners in the field from Canada, Europe, and the United States. The book's mix of research, evidence, and practice makes it a definitive and comprehensive resource on worksite health promotion, productivity management, disease prevention, and chronic disease management. ACSM's Worksite Health Handbook, Second Edition, has the following features: -An overview of contextual issues, including a history of the field, the current state of the field, legal perspectives, and the role of health policy in worksite programs -A review of the effectiveness of strategies in worksite settings, including economic impact, best practices, and the health-productivity relationship -Information on assessment, measurement, and evaluation, including health and productivity assessment tools, the economic returns of health improvement programs, and appropriate use of claims-based analysis and planning -A thorough discussion of program design and implementation, including the application of behavior change theory, new ways of using data to engage participants, use of technology and social networks to improve effectiveness, and key features of best-practice programs -An examination of various strategies for encouraging employee involvement, such as incorporating online communities and e-health, providing incentives, using medical self-care programs, making

changes to the built environment, and tying in wellness with health and safety The book includes a chapter that covers the implementation process step by step so that you can see how all of the components fit together in the creation of a complete program. You'll also find four in-depth case studies that offer innovative perspectives on implementing programs in a variety of work settings. Each case study includes a profile of the company, a description of the program and the program goals, information on the population being served, the results of the program, and a summary or discussion of the program. Throughout the book you'll find practical ideas, approaches, and solutions for implementation as well as examples of best practices and successful programs that will support your efforts in creating interventions that improve both workers' health and business performance. The book is endorsed by the International Association for Worksite Health Promotion, a new ACSM affiliate society. Deepen your understanding of the key issues and challenges within worksite health promotion and find the most current research and practice-based information and approaches inside ACSM's Worksite Health Handbook: A Guide to Building Healthy and Productive Companies, Second Edition. The e-book for ACSM's Worksite Health Handbook, Second Edition, is available at a reduced price. It allows you to highlight, take notes, and easily use all the material in the book in seconds. The e-book is delivered through Adobe Digital Editions® and when purchased through the Human Kinetics site, access to the content is immediately granted when your order is received. Adobe Digital Editions® System Requirements Windows -Microsoft® Windows® 2000 with Service Pack 4, Windows XP with Service Pack 2, or Windows Vista® (Home Basic 32-bit and Business 64-bit editions supported) -Intel® Pentium® 500MHz processor -128MB of RAM -800x600 monitor resolution Mac PowerPC -Mac OS X v10.4.10 or v10.5 -PowerPC® G4 or G5 500MHz processor -128MB of RAM Intel® -Mac OS X v10.4.10 or v10.5 -500MHz processor -128MB of RAM Supported browsers and Adobe Flash versions Windows -Microsoft Internet Explorer 6 or 7, Mozilla Firefox 2 -Adobe Flash® Player 7, 8, or 9 (Windows Vista requires Flash 9.0.28 to address a known bug) Mac -Apple Safari 2.0.4, Mozilla Firefox 2 -Adobe Flash Player 8 or 9 Supported devices -Sony® Reader PRS-505 Language versions -English -French -German

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financial wellness program for employees: Moving Up or Moving On Fredrik Andersson, Harry J. Holzer, Julia I. Lane, 2006-12-07 For over a decade, policy makers have emphasized work as the best means to escape poverty. However, millions of working Americans still fall below the poverty line. Though many of these working poor remain mired in poverty for long periods, some eventually climb their way up the earnings ladder. These success stories show that the low wage labor market is not necessarily a dead end, but little research to date has focused on how these

upwardly mobile workers get ahead. In *Moving Up or Moving On*, Fredrik Andersson, Harry Holzer, and Julia Lane examine the characteristics of both employees and employers that lead to positive outcomes for workers. Using new Census data, *Moving Up or Moving On* follows a group of low earners over a nine-year period to analyze the behaviors and characteristics of individuals and employers that lead workers to successful career outcomes. The authors find that, in general, workers who moved on to different employers fared better than those who tried to move up within the same firm. While changing employers meant losing valuable job tenure and spending more time out of work than those who stayed put, workers who left their jobs in search of better opportunity elsewhere ended up with significantly higher earnings in the long term—in large part because they were able to find employers that paid better wages and offered more possibilities for promotion. Yet moving on to better jobs is difficult for many of the working poor because they lack access to good-paying firms. Andersson, Holzer, and Lane demonstrate that low-wage workers tend to live far from good paying employers, making an improved transportation infrastructure a vital component of any public policy to improve job prospects for the poor. Labor market intermediaries can also help improve access to good employers. The authors find that one such intermediary, temporary help agencies, improved long-term outcomes for low-wage earners by giving them exposure to better-paying firms and therefore the opportunity to obtain better jobs. Taken together, these findings suggest that public policy can best serve the working poor by expanding their access to good employers, assisting them with job training and placement, and helping them to prepare for careers that combine both mobility and job retention strategies. *Moving Up or Moving On* offers a compelling argument about how low-wage workers can achieve upward mobility, and how public policy can facilitate the process. Clearly written and based on an abundance of new data, this book provides concrete, practical answers to the large questions surrounding the low-wage labor market.

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payroll taxes and illegally deny workers overtime pay. Even the Economic Policy Foundation, a business-funded think tank, estimated that companies annually steal \$19 billion in unpaid overtime. Nationally recognized labor activist Kim Bobo's *Wage Theft in America* is an incisive handbook for activists, organizers, workers, and concerned citizens on how to prevent the flagrant exploitation of America's working people. Bobo offers a sweeping analysis of the crisis, citing hard-hitting statistics and heartbreaking first-person accounts of exploitation at the hands of employers. She then offers concrete solutions, with special attention to what a new presidential administration can do to address one of the gravest issues facing workers in the twenty-first century.

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on Innovation in Health Professional Education held a 1.5 day workshop. This publication summarizes the presentations and discussions from the workshop.

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